



There will be a meeting of the **UNIVERSITY COURT** on **Wednesday, 28 February 2024** at 9am to 4pm – venue to be confirmed.

BUSINESS

All items of business are for discussion, providing information or context relevant for current or future decisions. Those items that require a decision today are annotated accordingly.

- 1 WELCOME AND RECTOR'S REPORT (verbal Update)
- 2 DECLARATIONS OF INTEREST AND REMINDER OF COURT AND MEMBER RESPONSIBILITIES (enclosed)
- 3 MINUTES: For Approval (enclosed)
- 4 MATTERS ARISING AND ACTION LOG (enclosed)
- 5 REPORT FROM THE SENIOR GOVERNOR (enclosed)
- 6 REPORT FROM THE PRINCIPAL AND UPDATE ON HE SECTOR/ UNIVERSITY DEVELOPMENTS (enclosed)
- 7 UPDATE ON ANNUAL ACCOUNTS/AUDIT PROCESS AND REFINANCING/ COVENANTS (Strictly Confidential): For Decision (enclosed)
- 8 FINANCIAL RECOVERY PLAN AND VERBAL REPORT FROM ARC and FRC MEETINGS OF 26/27 FEBRUARY (Strictly Confidential): For Decision (enclosed)
- 9 FUTURE OF MODERN LANGUAGES (Confidential to University Community): For Decision (enclosed)
- 10 REPORTS FROM SENATE AND COURT SUB-COMMITTEES
 - 10.1 Senate (enclosed)
 - 10.2 PNCC (enclosed)
 - 10.3 Governance and Nominations Committee: For Decision (enclosed)
 - 10.4 Pensions Advisory Group: For Decision (enclosed)
 - 10.5 Audit and Risk Committee (30 Jan Meeting) Strictly Confidential (enclosed)
 - 10.6 Commercialisation Committee Part Confidential (enclosed)
 - 10.7 Finance and Resources Committee (6 Feb Meeting) Part Confidential (enclosed)

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11 DATE OF NEXT MEETING: 24 April 2024, 9am to 3pm

Closed Session: Court Members and Secretary to Court Only – Court Effectiveness
- Reflections on the Meeting